

# Issues and Challenges of Halal Implementation in Food Industry in Malaysia

[ Asnidar Hanim Yusuf, Syadiyah Abdul Shukor, Ummi Salwa Ahmad Bustamam ]

*Abstract—This paper aims to provide explanations on issues and challenges faced by Malaysian food industry in Halal implementations. Halal food is no longer considered solely as a religious requirement for the Muslims, but also sought by non-Muslim community because of cleanliness, safety and hygiene issue. Food business practitioners faced various kinds of issues and challenges in order to implement the Halal concept in their daily operations. This conceptual paper will outline the issues and challenges from various perspectives; authority, awareness, consumer perception, cost, market competitiveness, and supply chain management to help business practitioners and others in the food industry to understand the current issues. Further studies are suggested to analyze the problems and figure out the solution for the current problems.*

*Keywords—Halal concept, Halal implementation, Islamic dietary, issues and challenges*

## I. Introduction

Malaysia's Halal food production contributes significantly to the nation's economic development as well as the global economy [12]. The size of Halal food market is USD 8.6 billion in 2010 according to [2] as quoted from Chan (2011). Due to Malaysian government various supports to help establish Halal Hub in this country, Halal certificate industries have increased by 20% from Year 2009 to Year 2010. 65% of the Halal certified companies derived from food cluster industries [10]. By the year 2012, there were already 2629 food premises which were granted with the Halal certification, according to [3] as cited from Halal Development Council (HDC) (2012).

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In Malaysia, where the population of Muslim reached about 60% of the whole country, the demand for Halal products is more than RM5 billion a year [15].

### A. Definition of Halal

Muslims are required to follow the requirement of Islamic law that teaches to consume only Halal food and avoid the Haram ones. Apart from food, Muslims must also abide the rules of conducting Halal concept in their daily lives.

The word Halal is originated from Arabic word which means lawful and permissible according to Islamic Syariah law which refers to the teachings of Al-Quran and exemplary conduct of Prophet Muhammad (peace and blessings of Allah be upon Him) as quoted in the Hadith. The opposite of Halal is Haram which means forbidden [18] as quoted from Roland (1996).

### B. Government support in Halal Industry

In order to make Malaysia as a Halal hub, the government has taken measures to support the growth of Halal industry in this country [6].

Third Industrial Master Plan (IMP3) has been launched to provide opportunities in Halal industry development. As for Halal food production, special tax incentives have been introduced. Halal certified companies are eligible for Investment Tax Allowance of 100% of qualifying capital expenditure in five years according to [1] as quoted from Amanda (2012).

## II. Issues and Challenges in Halal Implementation

There are various issues and challenges available in the current literature reviews. Among the widely discussed areas are authority, awareness, consumer perceptions, cost, market competitiveness, and supply chain management.

### A. Authority

Reference [16] highlighted several problems in the process of Halal Certificate applications which are caused by both applicants (business owners) and the authority such as

Department of Islamic Development Malaysia (JAKIM) and Halal Development Corporation (HDC). From the applicants' side, the lack of understanding of the Halal procedure is one of the problems that usually arise. However, this is sometimes due to ignorance from the business owners' part even though information on the Halal procedure is widely available. If the business owners are already committed to applying the Halal certification, they sometimes delay their submission of the supporting documents needed for the application. Sometimes, the documents submitted are not complete, causing delay for the whole process. Even when the business owners have gone through the whole application process, there are cases where the business owners delay their payment for the certification fee. And finally, sometimes the business owners claimed that they are not aware of the notification via email or e-Halal information system that has been sent to them upon any stages of the Halal certification application.

Whereas on JAKIM's side, there are also several problems that usually occur in the Halal certification application process. First of all, there is lack of expertise in the Halal certification area. This caused slow processing due to inexperienced staff. Other matters such as clerical problems like improper filing will also contribute to the inefficiency of the operation. In order to certify larger organizations like multinational manufacturing companies or hotel chains, premise inspection may take longer time and require the certification officers to be out of their desk work for longer periods. Another problem that arises is the delay in receiving lab test result. Summary of the problems are shown in Table 1.

TABLE I. OPERATIONAL INEFFICIENCY IN HALAL CERTIFICATION

Applicants	Internal
Lack of understanding of the Halal procedure	Lack of expertise as new staff with little experience of the system contribute to the slow processing and without a tight coordination will minimize the number of Halal certificate approval
Delay in submitting the supporting documents	Unsystematic filing system also contribute to the inefficient operational
Delay in making payments of certificate fee	Premise inspection may require more than a day to be completed especially for the multinational industry and hotels.
Unaware of the acknowledgement that has been sent to them through the email or e-Halal information system	Delay in receiving lab test result

In a study conducted by [22] it is understood that there are no law or regulations in Malaysia that require any business entities to get Halal certified, but once the business Halal certificate is approved, the companies are subjected to the law which means that any violation of the Section 3 of Trade Description Order 1975 (Use of Halal Expression) will be imposed as criminal act. Consequently, if the companies are not certified Halal, they are not subjected to this section. Similarly, [7] also cited from Riaz and Chaudry (2004) on the Trade Description Order 1975 on the offense to falsely label food as Halal and Trade Description Act of 1975 on the offense to falsely claim the food to be Halal on signs and other markings.

Based on the reasons that have been widely discussed in present literature as stated above, many business owners choose not to go for Halal Certification and choose to operate without the certificate in Malaysia.

## B. Awareness

Reference [21] reported that despite Malaysia's Tourism Ministry's effort to make Malaysia as tourism hub among the Islamic countries, there are still low rate of Halal certification application among hotels in this country. The study found that lack of awareness on the importance of Halal implementation among the hoteliers that leads to this. At the same time, Muslim tourists particularly from West Asia are concerned about the Halal status of the food and accommodation in the countries that they visit thus the requirement for Halal compliance among the hotels in Malaysia is more prevalent. Halal tourism has also become a new phenomenon in tourism across the globe due to safety, hygiene and quality assurance provided by the Halal certified hotels.

Similarly, [17] also mentioned that many non Muslim consumers in Malaysia have started to purchase and consume Halal food because it is a healthy choice and the rise of health conscious community in the country.

## C. Cost

Another challenge faced by food business operators in Malaysia who are interested in implementing Halal concept and apply for certification is the cost incurred in order to ensure the overall implementation. The increase of manufacturing and operating cost has also become one of the reasons why there are still not many companies who come forward to apply for the Halal certification.

The increase is said to be up to ten percent than the usual standard manufacturing cost to set up Halal Certified business. The burden of the extra cost is very heavy especially for first timer of certain businesses. The extra costs are needed because as a Halal certified company, they need to use segregated equipments and transportation to differentiate between Halal and non Halal products. Suppliers who provide Halal goods also charge the business owner more. In order to get the certification, the compliance cost must also be considered to be paid for consultancy job and certification process [9].

In a study conducted by [4], among the factors of non compliance of Halal certification which was studied in restaurants around Kuala Lumpur was because of the cost of implementations and cost of changes due to rectification that needs to be done after the audit from Jakim officers. The same problem was highlighted in a case study conducted by [14] that said the implementation of Halal certification will produce higher cost to the business organizations due to food sampling and laboratory test required to check on the material ingredients.

Naturally, business owners with limited financial resources will think twice to pursue with Halal certification if there are extra cost incurred in the process of applying the certification.

#### D. Consumer Perception

Recently, the Halal market not only attracts Muslim population but also non Muslim consumers. However the perception towards Halal product and purchase intention is not quite the same as Muslim consumers usually consider Halal food product mainly because of religious issue, while the increasing demand from non Muslim consumers in Malaysia is influenced by the growing concern of health-conscious community that request for well prepared product in terms of slaughtering process, cleanliness and other reasons.

Furthermore, culture assimilation in a multiracial country like Malaysia has shaped the purchase intention of non Muslim consumers towards Halal food products [8].

#### E. Market Competitiveness

In Malaysia, there are a lot of small medium enterprises (SMEs) that are involved in Halal food product. However, because they are small, the market competitiveness among their business rivals are very challenging due to capital constraints, competition, technology, weak business networks and lack of experience in marketing their products according to [6] as cited from Sazelin Arif (2008). These barriers caused the SME products to be in poor quality compared to multinational companies' products.

Another factor that determines market competitiveness that should be looked upon is branding. It can contribute to the competitiveness of the country's goods and services. Due to the liberalization in the international trading environment, developments in ICT and rapid changes caused by globalization, consumers have wide choice of products to choose [13]. However, [11] also indicated that SMEs in Malaysia do not consider branding as one of the core strategy to compete globally. In order to penetrate new market opportunities, SMEs should strengthen the branding position, revolutionize, adopt and adapt to compete and remain relevant to the current market.

Decision makers of SMEs involved in Halal food form their competitive map based on characteristic of the firm's environment, business definition, and strategy. The study conducted by [2] proved that the SMEs management agreed that Halal certification promotes satisfaction, confidence and

trust that eventually lead to the increase of market share and market competitiveness.

However, information on Halal hub are insufficient, not updated and not published in regularly accessed media causing difficulty for the SMEs business owners to participate in Halal implementation activities.

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#### F. Supply Chain Management

Supply chain management (SCM) in Halal food industry basically means managing the Halal food products from different level of suppliers to different level of buyers or consumers [20]. Reference [5] explained how supply chain in Halal food industry worked in Malaysia based on Figure 1 below. The flow chart shows how Halal SCM applies from farm to different types of suppliers and users until the products reach the consumers.

Among the problems faced by Halal SCM according to [12] are lack of clear standardization in between local livestock or fish growers and other marketing intermediaries, inefficiency among the supplier tiers such as the issues of halal status, quality, quantity and costing. In terms of logistic, the problems arise in transportation, warehousing and storing (possibilities of mixed storages and cross contamination).

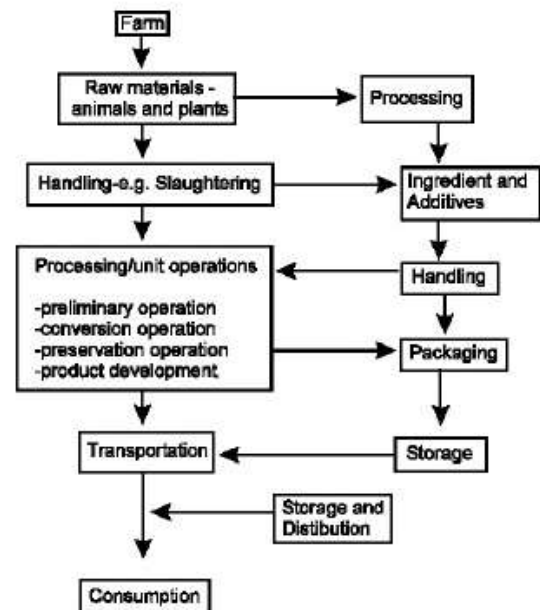


Figure 1. Halal supply chain management.

As mentioned by [19], in ensuring the integrity of Halal products, logistic service management capabilities play an important role. The paper suggested the usage of tracking system to avoid cross contamination during logistic of the Halal products starting from collection, consolidation, storage handling, value added, track & trace, controls the movement, and storage of products as cited from (Tan and Ibrahim, 2010).

Similarly according to [20] Halal integrity in SCM is doubted because Halal food travels a great distance before reaching the end user thus allowing the possibilities of cross contamination along the way.

### iii. Conclusion

Halal food products are one of the main components of the Halal industry in Malaysia. It is growing more and more every year and contributes largely to Malaysian economic growth. However, there are issues and challenges faced by the food industry operators in order to implement Halal concept in their businesses.

This paper discussed the issues and challenges in various points of views to get a clearer picture of the current situation. Among problems that are identified in this study involved authority, awareness, consumer perception, cost, market competitiveness, and supply chain management that had been discussed in the current literature reviews.

By outlining these problems, it is hoped that future research will be conducted to discuss suggestions and identify solutions for the problems that have been raised in this paper so that food business operators in Malaysia have solid platform to implement the Halal concept in their businesses.

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